

Pierce Township

2013

Year In Review

2014

Department Goals

2014

Preliminary

Expense & Revenue
Forecast



“Proudly serving residents since 1853”

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WELCOME TO PIERCE TOWNSHIP!

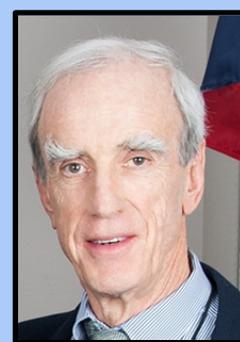
Encompassing 23.5 square miles located in the Southwest corner of Clermont County, Ohio and just 20 minutes from downtown Cincinnati, Pierce's 14,000+ residents enjoy countryside charm comfortably blended with well-maintained neighborhoods. Families who live in Pierce value its rural atmosphere, safe neighborhoods, schools, and professional public services with easy access to shopping, arts, entertainment and professional sports.

Government services are provided by a three person Board of Trustees and a Fiscal Officer, each elected by Pierce residents to staggered four-year terms. Pierce Township provides professional full-time Police, Fire and EMS, Public Works, Zoning, Community Development, Parks and Recreation and Cemetery services. The Trustees and Fiscal Officer carefully oversee a \$14+ million budget with day-to-day operations handled by a Township Administrator. The Board holds regularly scheduled public meetings to conduct Township business. Pierce residents, business owners, and visitors are welcome to attend and encouraged to participate. Pierce staff are happy to assist you with your questions or concerns during normal business hours M-F 8:00am to 4:30pm (Police and Fire are on-duty 24/7). This report is intended to provide a broad overview of our services and accomplishments FY2013, goals FY 2014 and preliminary expense and revenue projects FY 2014. Please contact any Township official with questions

2013 Elected Officials and Staff



**Richard
Riebel,
Board Chair**



**Christopher
Knoop,
Trustee**



**Bonnie
Batchler,
Trustee**



**Karen
Register,
Fiscal Officer**



**David
Elmer
Administrator**



**Tim
Hershner,
Asst. Admin.**

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- **Administration**

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- 2014 Department Goals
- 2014 Preliminary Revenue and Expense Forecast

- **Fire and EMS Department**

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Pierce Township Administration

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Mission

TBD By Trustees

Vision

TBD By Trustees

Administration/Fiscal/Planning/Zoning/Community Development Services

Manage Day-To-Day Township Operations Including, But Not Limited To:

- **Personnel, budget, project and contract administration;**
 - ✦ Police, Fire, EMS (Emergency Medical Services), Public Works, Parks and Recreation, Cemetery services
 - ✦ Payroll, Human Resources (including EEOC, FMLA, OBWC compliance), Accounting, Audit Compliance, Hiring, etc.
 - ✦ Special Events Planning, Public Meetings/Hearings (Scheduling, Agenda Preparation, Noticing, etc.)
- **Zoning Administration and Enforcement;**
 - ✦ Zoning Commission (Text Amendments, Rezones), Board of Zoning Appeals (Variance Requests, Order Appeals)
- **Strategic Planning;**
 - ✦ Greenspace Committee, Strategic Plan and other ad hoc Committees
- **Economic Development;**
- **Policy Review, Research, Recommendation, Implementation and Evaluation;**
- **Regulatory Compliance**
- **Records Management**
- **Legal Matters**
- **Public/Media Relations**
- **General resident services (Information distribution, complaint resolution, service coordination)**
- **Professional Training and Development**
- **Grant administration**
- **Shared public services coordination**

Organization

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4 Elected Officials

Richard Riebel, Chair of Board of Trustees

Bonnie Batchler, Trustee

Christopher Knoop, Trustee

Karen Register, Fiscal Officer

4 Appointed Staff

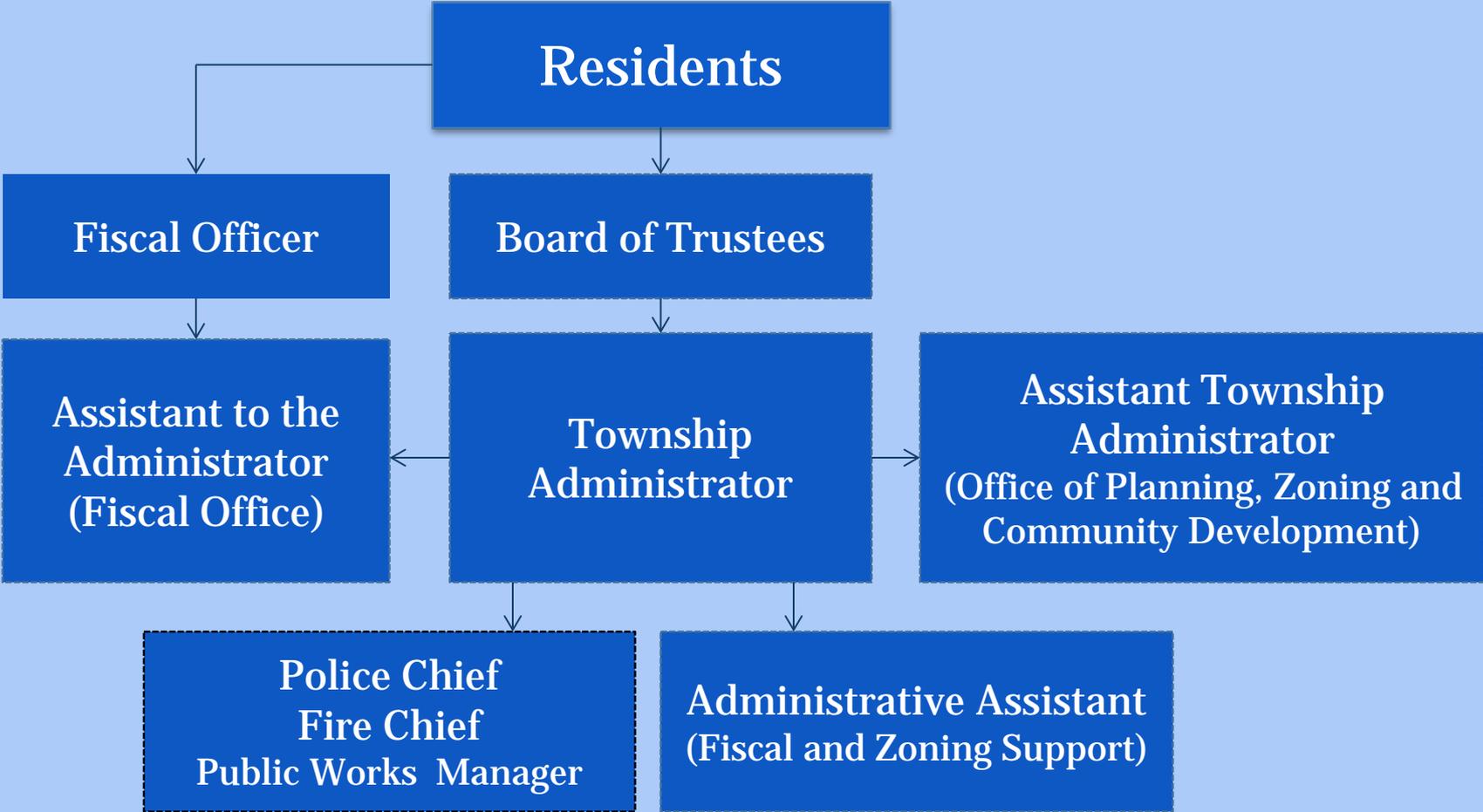
David Elmer, Administrator

Tim Hershner, Asst. Administrator

Claudia Carroll, Assist. to the Administrator

Laura Bassett, Administrative Assistant

Organizational Chart



Organization – Shared/Cooperative Services

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- **County**
 - Engineering
 - Auditor
 - Building
 - Planning Commission
 - GIS
 - Development services
 - Storm Water Permit
 - Soil and Water Conservation/Balanced Growth
 - General Health District
- **Center for Local Government Health Benefits Pool**
- **SWOP4G**
- **State of Ohio Cooperative Purchasing Agreement**
- **Training/Information sharing (Chambers of Commerce, OTA-CLOUT, CAMA, OKI, ICMA, ULI etc.)**
- **State and Local Governments (grants, services, mutual aid)**

2013 Accomplishments*

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- **25 Regular and Special Trustee Meetings**
 - **69** Motions prepared and passed
 - **12** Resolutions prepared and passed
- **25 Zoning Commission, Board of Zoning Appeal, and Greenspace Committee meetings prepared for and attended.**
 - **3** BZA Cases heard
 - ✦ Front yard setback encroachment for new garage addition - approved
 - ✦ Reduction in acreage required for outdoor wood boiler – approved
 - ✦ Swimming pool in side yard - approved
 - **0** Rezone requests:
 - **1** Text Amendments approved:
 - ✦ Revision of Planned Unit Development Text
- **14 Strategic Planning Committee Meetings**
 - Multiple meetings regarding Township wide development opportunities
 - Beckjord Tour
 - Ongoing updating of Strategic Plan

2013 Accomplishments – Cont.*

- Hired **13** staff members (C. Smith, D. Painter, J. Grant, P. Gammon, S. Barrial, A. Brown, J. Crook, T. Eccard, A. Harper, S. Lantman, T. Petry, J. Quirk, R. Waterfield)
- Promoted **9** staff members (J. Koehler, M. Smith, C. Wright, G. Strunk, L. Bassett, Z. Cranfill, N. Hultz, J. Davenport, S. Owens)
- Executed annual health care plan FY2013-2014
- Successful passage of Annual Stormwater Prevention Inspection
- Welcomed new Kroger MarketPlace
 - Continued work with developers and ownership on development expansion opportunities
- Celebrated Grand-reopening of Walmart
- Awarded \$504,914+ Clean Ohio Grant for Greenspace Acquisition (Ferguson property)

2013 Accomplishments – Cont.*

10

- Prepared and passed Annual LR Lighting District
- Transitioned Community to Automated Waste and Recycling Collection
- Implemented 1 revision to the Township Personnel Policy Manual
- Updated/revised 3 job descriptions
- Attended numerous training sessions. Topics included: SERB/Collective Bargaining; Workplace Safety; Health Care Reform; Records Management; Land Use planning; Township Zoning; Human Resources; Employment Law
- Staff participation in several professional development, leadership programs including; LEAD Clermont (Hershner), Center for Public Investment Management (Bassett and Carroll), Xavier University Public Sector Leadership Program (Elmer), etc.
- Researched and presented Community Investment Corporation as tool for economic development

2013 Accomplishments – Cont.*

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- Oversight of **4** Workers Compensation (OBWC) cases, **8** Family Medical Leave (FMLA) cases
- Implemented new employee health and wellness initiative with **80%+** participation
- Completed annual ODOD TIF reports.
- Oversight of **2** OPWC grant-funded projects (Upper Cole Rd. widening and Lower Locust Corner Rd. roadway slip stabilization)
- Consolidated two former part-time positions (Code Violations Officer and Accounting Clerk) into one full-time Administrative Assistant position
- Acquired 4,000 sq. ft. into the Township Greenspace program
- Installed landscaping and signage on St. Rt. 749 Greenspace

2013 Accomplishments – Cont.*

12

- Assist in planning and preparation of Township events (4th of July Bike Parade – rescheduled to coincide with National Night Out, Easter Egg Hunt, Trick or Treat)
- Ongoing meetings with various stakeholders to address pending closure of Beckjord Power Station – work continues on finding viable alternate uses for site.
 - Participated in NOPE meetings
- Updating Orientation Program for Newly Elected Twp. Officials
- Engaged local government jurisdictions (ie. Village of Amelia, New Richmond, Miami Township, Anderson Township, Milford, Batavia Township, Ohio Township, etc.) in discussions regarding current or potential shared services and/or collaborative projects.
- Ongoing monitoring and review of budget status tracking revenues and expenses on a monthly basis.

2013 Accomplishments – Cont.*

13

- Processed **94** Purchase Orders
- Processed numerous fund receipts totaling **\$7,403,873.91**
- Processed numerous bills and payroll totaling **\$5,607,132.03**
- Reporting to several agencies including but not limited to Job & Family Services, OPERS, Police & Fire, State of Ohio
- Pursued development opportunities with property owners and/or developers on **6** properties
- Issued **139** Zoning Permits collecting **\$8,831.00** in fees resulting in an estimated property valuation increase of **\$5,013,888.00**
- Issued **21** Zoning Violations Notices and **15** “Good Neighbors” Letters resulting in **10** voluntary compliances YTD.

2014 Administration Goals

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- Administration Building interior remodeling
- Continue update of 2008 Technology Plan
- Update and improve Township website
- Continued work with Strategic Plan Committee on development opportunities
 - Community/economic development (Ferguson, Pommert properties, etc.)
 - Branding strategy and implementation
- Develop short/long term plans for Township-owned property at Young Rd/Jenny Lind and Locust Lake.
- Develop short/long term plan for pending acquisition of Duke-owned Tri-state property (in accordance with NOPE agreement)
- Continued work with neighboring communities on shared services
- Finalize Phase I of hike-bike path installation (ODNR grant award)

2014 Fiscal Office Goals

15

- Upgrade Accounting Software
- Renew membership with GFOA and possible trainings
- Continue membership with APA to take advantage of possible training and certification
- Attend Local Government Conference (April 2014)
- Re-notify contractors/vendors of “quick payment” policy

2014 Planning, Zoning, Community Development Goals

16

- Ongoing reorganization of zoning office (files, enforcement, permit processing, zoning updates, etc.)
- Secure development activities on multiple properties
- Build relations with residents, developers, organizations for a progressive Pierce Township development environment
- Develop a Pierce brand for universal promotion
- Create Education opportunities for staff, boards and residents
- Spur additional Green Space opportunities
- Update Strategic Plan as a living document
- Develop an online Zoning Map

2013 Board of Trustee Goals—

17

- **Capital Improvements?**
 - TIF Funds allocation?
 - Sidewalks/Hike-Bike path expansion?
 - Community gateway enhancements?
- **Parks and Recreation Improvements (ballfield expansion, park shelter, bathroom facilities, etc.)?**
- **New Services, Policies, Programs, Procedures?**
- **Code Development and Enforcement (nuisance abatement codes for weeds and/or property maintenance)?**
- **2014 calendar of community events (i.e. parades, concerts, Easter egg hunt, etc.)?**
- **Other?**

2014 Administration Revenue and Expense Forecast

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- **See handout**

Pierce Township Fire and EMS Department

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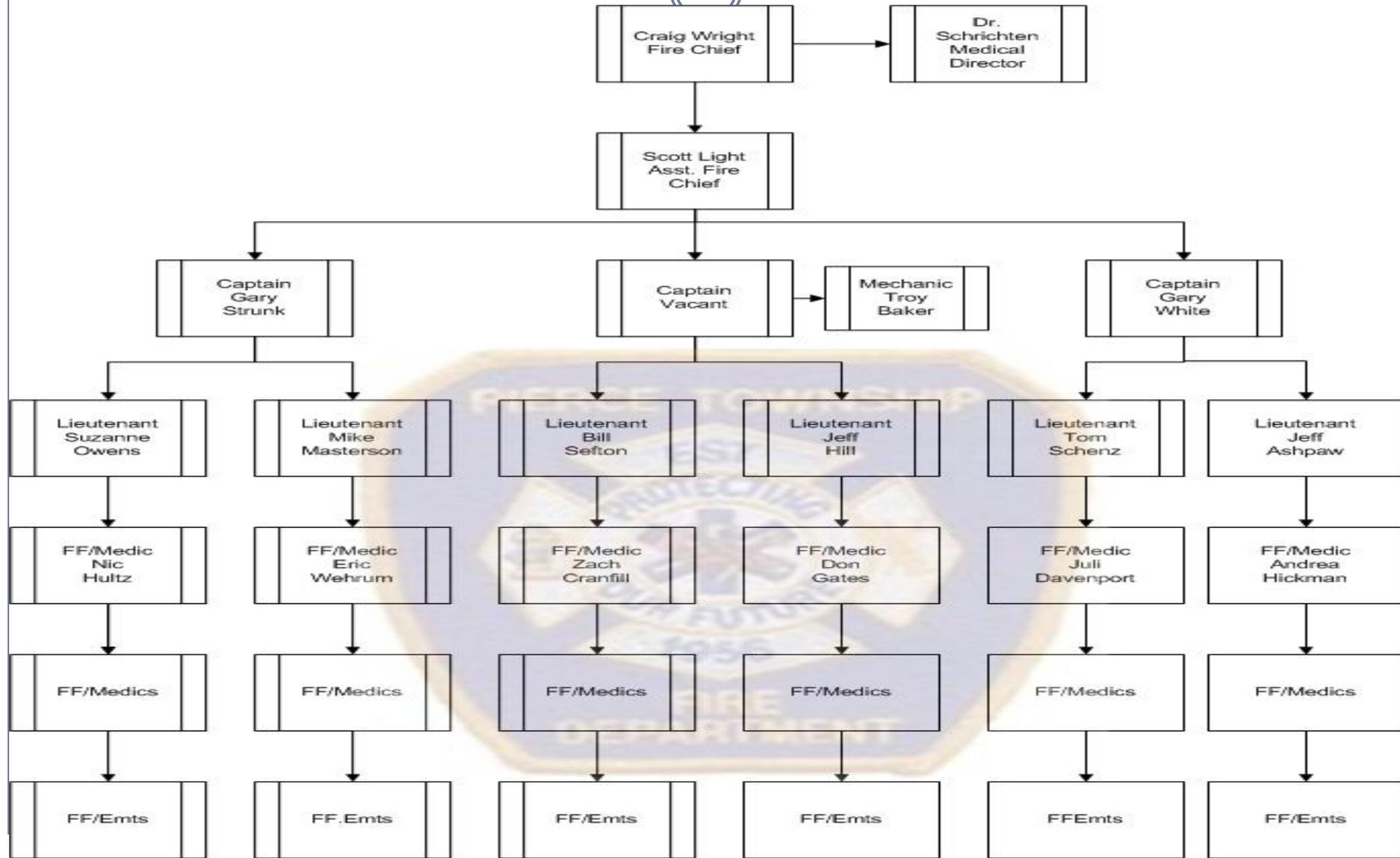
Fire and EMS Department Services

Manage day-to-day operations including, but not limited to:

- Administration
- Training
- Operations
- Prevention and Education
- Shared services coordination

Fire Department Organization

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Fire Department – Shared/Cooperative Services

22

- **County**
 - Ohio Township Partnership
 - Committee / Meeting Participation
- **State of Ohio Cooperative Purchasing Agreement**
- **Training/Information sharing:**
 - Bethel-Tate Fire Department Teaching Charter
 - Joint Training Coordination
- **Clermont County Chiefs' Alliance**

2013 Accomplishments – Fire and EMS*

23

- **Policy / S.O.G. in-house committee**
- **Health and Safety in-house committee**
- **Training in-house committee**
- **Hired 3 fulltime Firefighter / Paramedics**
- **Promoted 1 Captain to fill vacancy**
- **Promoted 1 Lieutenant to fill vacancy**
- **Prepared specifications & monitored build of new tender**

2013 Accomplishments – Fire and EMS – Cont.*

24

- **Installed 2 new all hazards storm sirens**
 - **1 additional in process**
- **Revised part-time hiring and orientation process**
- **Hired 9 part-time members**
- **Integrated web based scheduling software**
- **Purchase 2 new portable radios**
- **Purchased 5 SCBA bottles**
- **Purchased 10 sets of turnout gear**
 - **5 purchased by Ohio Township**

2013 Accomplishments – Fire and EMS – Cont.*

25

- **Submitted and renewed annual pharmacy license**
- **Submitted and renewed continuing education site**
- **Completed annual continuing education site state audit**
- **Improved fire prevention school programs**
- **Reached every business in Pierce and Ohio Twp twice**
- **Serviced 845 fire hydrants (YTD)**
- **Painted 1/4 of Clermont County fire hydrants**

2013 Accomplishments – Fire and EMS – Cont.*

26

- **Tested 6,400 feet of fire hose (5,850 feet remaining)**
- **Added 3 additional Fire Instructors**
- **Completed 111 turn out gear inspections (YTD)**
- **Continued reduction of paper usage**
- **Successfully worked with Ohio Township on purchasing**
- **Extensive work on Healthcare Reform and impacts**
- **Negotiated 10 free protective Nomex firefighting hoods**
- **Completed 1672 hours of training (YTD)**

2014 Goals – Fire and EMS

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- **Promote 1 Captain to fill vacancy**
- **Promote 1 Lieutenant to fill vacancy**
- **Promote 1 Full-time Firefighter / Paramedic to fill vacancy**
- **Attend the new Fire Chief Symposium at OFA**
- **Purchase and implement MDC mapping software**
- **Evaluate the feasibility of purchasing preplan software**
 - **If accomplished, complete at least half of preplans**
- **Complete revision of Policies / S.O.G.s**

2014 Goals – Fire and EMS – Cont.

28

- **Update specifications & evaluate feasibility of replacing squad**
- **Prepare specifications & evaluate feasibility of replacing 1991 engine / pumper**
- **Evaluate feasibility of replacing 2001 Expedition (already surplus)**
- **Complete bid proposal for Village of Amelia contract**
- **Revise all F.D. forms**
- **Purchase / replace 4 mobile radios**
 - **2 to be purchased by Ohio Township**
- **Purchase 2 new portable radios**

2014 Goals – Fire and EMS – Cont.

29

- **Purchase / replace 10 sets of turn out gear**
 - **5 sets purchased by Ohio Township**
- **Purchase / replace 5 SCBA bottles**
- **Evaluate feasibility of switching wireless carriers**
- **Evaluate feasibility of implementing EKG transmissions**
- **Enhance and improve F.D. shift training**
- **Conduct at least 4 training courses**
 - **Utilize profit to offset costs of enhanced training delivery equipment purchases**

2014 Fire and EMS Revenue and Expense Forecast

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- **See handout**

Pierce Township Police Department

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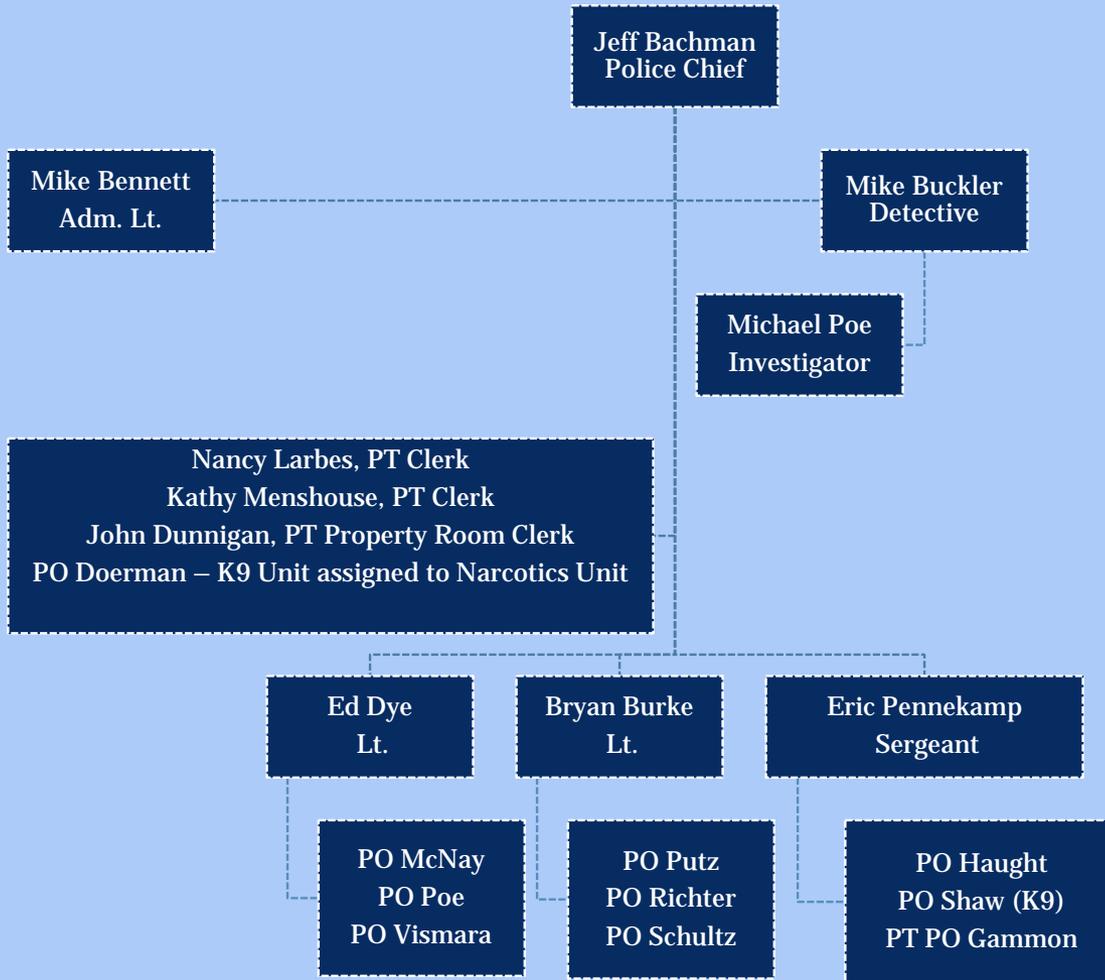
Police Department Services

Manage day-to-day operations including, but not limited to:

- Investigate criminal offenses and investigate complaints
- Maintain traffic control and enforcement
- Work with prosecutors office for successful prosecutions
- Provide the safest environment for residents, businesses and visitors of the township
- Track crime trends
- Embrace community oriented policing practices
- K9 Patrol
- School crime prevention planning and education
- Serve outstanding warrants.
- Shared services coordination

Police Department Organization

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Police Department – Shared/Cooperative Services

34

- **State, Federal and County Law Enforcement Agencies:**
 - Mutual Aid Agreement
 - SRT Team
 - Bureau of Criminal Investigations
 - Shield Detail: Pierce, Union, OSP, and Sherriff's Dept. heavy traffic and drug enforcement.
 - OVI Check point with OSP and sheriff's dept.
- **State of Ohio Cooperative Purchasing Agreement**
- **Training/Information sharing:**
 - S.W.O.P. Intel.
 - Chiefs meetings
 - Prosecutors/police departments meetings on multijurisdictional crimes
 - Shared equipment

2013 Accomplishments – Police*

35

- **New policy manual constructed by Lexipol and Pierce Township Police**
- **Trained PIO (Public Information Officer)**
- **Worked on new SRT (Special Response Team) matrix**
- **New mutual aid agreement**
- **Less expensive new vehicle purchased**
- **Two new radios purchased (shared equipment)**
- **Improved communication system with Union Township Police Department**
- **New response plan to an active shooter**
- **Heavy enforcement of St. Andrews apartment complex**

2013 Accomplishments – Police – cont.*

36

- **Started part time positions**
- **Received several Grants: Bulletproof vest grant \$2,500, NADDI grant \$5,000, Walmart grant \$1,000, Juliff Foundation grant \$2,700**
- **New badges and patches**
- **New kitchen counters and sink**
- **19 positive ESL (Evaluation Supplement Log) entries.**
- **4 written commendations: Arrest of Britton Armstrong, Keith Fields, and Justine England was one of them.**
- **Four individual's indicted for felony drug charges at St. Andrews apartments**

2013 Accomplishments – Police – cont.*

37

- **Healthy Budget projections**
- **2013 calls for service 6790; 483 less than 2012**
- **2013 offense reports *667; 329 less than 2012 (No longer reporting for minor misdemeanor citations)**
- **2013 adult arrest 324; 95 less than 2012**
- **2013 traffic citations 219; 24 less than 2012**
- **2013 written traffic warnings 393; 58 more than 2012**
- **2013 minor misdemeanor citations 61; 7 more than 2012**
- **2013 service request checked 8446; 1,522 more than 2012**
- **2013 miles driven 173,991; 1,555 less than 2012**

2014 Goals – Police

38

- **Received bulletproof vest grant for \$1,200**
- **Apply for NADDI grant in amount of \$5,000**
- **Apply for State of Ohio grant for 5 Motorola tablets in the amount of \$9,500**
- **Revamp web page, make it more user friendly.**
- **Unite all neighborhood watch groups via email**
- **Build property processing area**
- **Update all three school Critical Incident Response Plans**
- **Have “hands on” active shooter training**
- **Maintain a healthy budget**

2014 Goals – Police – cont.

39

- **Utilize portable tablets for reporting/data entry**
- **Transition to new State of Ohio reporting system**
- **Continue with a reduction in crime**

2014 Police Revenue and Expense Forecast

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- **See handout**

Pierce Township Public Works Department

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Pierce Township Public Works Department

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Public Works Department Services

Manage day-to-day operations including, but not limited to:

- Provide safe and efficient year round maintenance of Township property (cemetery, roadways, parks, public facilities, etc.)
- Provide staff ability to expand position through safety, training, project management, accountability and job satisfaction.
- Provide residents with excellent customer service.
- Work towards improving department fiscal efficiency.
- Collaboration with other government entities.
- Compile accurate data concerning Township property.
- Shared services

Public Works Department Organization

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Public Works Manager
John Koehler Jr.

Foreman
Matt Smith

Four Maintenance Workers

Chris Davenport
Cody Smith

Doug Painter
John Grant (PT)

Two Mechanics
David Schneider
Troy Baker

Public Works Department – Shared/Cooperative Services

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- **County**
 - OPWC, resurfacing, information and ideas
 - GIS
 - Storm Water Pollution Prevention Permit
 - Soil and Water Conservation/Balanced Growth
- **State of Ohio Cooperative Purchasing Agreement**
- **Training/Information Sharing:**
 - Center for Local Government Health Benefits Pool
 - SWOP4G-Purchasing
 - Miami Township – Ideas
 - Union Township – Ideas and Equipment
 - Batavia Township – Ideas and Equipment

2013 Accomplishments – Public Works*

45

- Crew morale is at its highest
- Established outstanding working relationships with other Township departments
- Hired three Maintenance Workers
- Road Resurfacing – Clermont County (Westside of Locust Lake Subdivision & Pond Run Road)
- 6000 feet of ditch work
- 660 feet of various drainage culverts installed
- Three new catch basins and rebuilt one
- Various in-house and outsourced road patching
- Successful annual Township clean-up “Junk” days
- Updated Road Cut permits (10 issued)
- Researched and switched from Mercy to Tri-Health for DOT mandated drug and alcohol screening to save money and to provide assured certified screening per DOT standards
- Participated in various Township I.T. meetings

2013 Accomplishments – Public Works – cont.*

46

- Implemented obstructions in “Right-of-Way Notice”
- Stone Hill erosion project
- Installed concrete pad in front of lower building to divert water
- Dumpster/recycling pad expansion
- Roadside mowing/tree trimming
- Purchase 2 new mowers reducing work time in Cemetery
- Manager/Foreman trainings – OSHA, Sunshine Laws, Record Request, Transitioning and Excelling as a Supervisor, Microsoft, Waste Water, Pesticide
- Crew training - Bobcat Safety/Operating, Snow & Ice, Sign Workshop

2013 Accomplishments – Public Works – cont.*

47

- Retrofit indoor lighting (replaced 9 HID & 12 T-8 fixtures)
- Mechanics training “KOI Cavalcade Automotive Seminar”
- In house Police cruiser conversions
- Join Govdeals for better liquidation of unneeded and surplus assets
- Seal coated and line stripped a majority of Township complex parking lots
- Researched, purchased and installed new pond fountain and wiring in Pierce Township Cemetery
- Weeding, edging and mulching of all Township grounds
- Negotiated trade in of old traffic signals for a Stanley hydraulic unit and tools (approximate \$16000.00 savings)
- Assumed janitorial duties of Township Administration Building
- Gravel based a materials storage area behind Maintenance compound
- Continual process of updating all Township street signs to new standards

2013 Accomplishments – Public Works – cont.*

48

- Established new motor oil purchasing program
- Researched new on site fueling station options
- Researched and arranged for installation of new windows at Township building
- Met with various contractors on a variety of projects in the Township
- Assisted with various Township public outings (ie: National Night Out, Easter Egg Hunt etc...)
- Installed new counter tops and sinks in Police station
- Installed new signage on exterior of Police Department
- Installed new programmable thermostats in Maintenance buildings to save money

2014 Goals – Public Works

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- Complete hike-bike path
- Continue with County paving program
- Find and apply for grant picnic shelter, restrooms and garbage cans
- Continue with culvert replacement program
- Continue with road berming
- Expand in-house road patching
- Continue the growth of morale and efficiency of crew
- Research cost/benefit/service value of Cremation Mosileum built in cemetery?
- Purchase new small dump truck (replace 1997 Ford F-250 pick up)
- Purchase Bobcat Tool Cat (replace 1992 Ford tractor) for more versatility
- Purchase/finance roadside mower (replace 1991 Case A-boom)
- Convert salt trucks with new spreader controls (save salt usage)

2014 Goals – Public Works – Continued

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- **Implement full use of cemetery program**
- **Finish implementing sign software program**
- **Completion of lower building remodeling**
- **Restore cemetery services to in-house to help sustain the Cemetery fund**
- **Install concrete pads in front of garage doors (north barn)**
- **Pave parking lots and drives around Township buildings**
- **Upgrade internet line going to Public Works Building**
- **Finish upgrading energy efficient lighting (buildings)**
- **Change parking lighting to LED (Duke rebate)**
- **Take down old Maintenance radio tower no longer in use**
- **Continued relationship with other entities**

2014 Public Works Revenue and Expense Forecast

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- **See handout**

FUND 1

Pierce Township General Fund 2013-2017 Projected Revenues and Expenses

November

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	% Ann. Grwth.	Notes
	Actual	Estimated	Estimated	Estimated	Estimated	Estimated								
Revenue/Income														
Gross Carry Forward Balance:	394,353.81	1,555,462.56	1,705,764.63	1,374,791.00	1,338,238.53	1,250,679.46	1,522,626.26	1,689,183.65	1,386,585.50	1,187,432.50	1,021,628.50	797,358.50		
Fund 01: Total Revenues:	1,737,321.64	1,010,842.92	814,820.15	636,906.47	771,119.30	824,629.79	798,445.94	638,174.00	628,132.00	624,130.00	589,784.00	580,000.00		
Grant reimbursements:				224,438.00										
Total Revenue/Income:	2,131,675.45	2,566,305.48	2,520,584.78	2,236,135.47	2,109,357.83	2,075,309.25	2,321,072.20	2,327,357.65	2,014,717.50	1,811,562.50	1,611,412.50	1,377,358.50		
Expenditures														
01-A-01 Salaries - Trustees	31,970.25	60,024.00	61,704.00	61,704.00	61,704.00	61,704.00	61,704.00	61,704.00	61,704.00	61,704.00	61,704.00	61,704.00		
01-A-02 Salary - Fiscal Officer	26,951.00	27,409.00	28,176.00	28,176.00	28,176.00	28,176.00	28,176.00	28,176.00	28,176.00	28,176.00	28,176.00	28,176.00		
01-A-02A Salary - Administrator	18,081.10	19,813.20	20,605.68	21,172.08	21,651.00	21,812.08	22,248.00	22,693.00	23,147.00	23,610.00	24,082.00	24,564.00	0.02	Approx. 1/4 of salary
01-A-02B Salary - Asst. Administrator					52,416.63		36,291.58	69,500.00	70,890.00	72,308.00	73,754.00	75,229.00	0.02	Asst. Twp. Adm. hired June 2012
01-A-02C Salary - Asst. to Administrator					43,106.59	14,795.18	12,510.79	12,761.00	13,016.00	13,276.00	13,542.00	13,813.00	0.02	Approx. 1/4 of salary
01-A-03 Travel-Other Exp. - Officials	2,327.61	1,979.96	1,914.29	1,748.23	1,514.79	996.21	733.59	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00		Eff. 2011. Cap at \$3.5K
01-A-04 Supplies - Administration	4,269.35	5,375.64	5,507.61	6,532.47	7,554.19	7,936.26	8,822.64	10,200.00	7,500.00	7,725.00	7,957.00	8,196.00	0.03	
01-A-05 Equipment - Administration	4,786.91	5,251.21	5,696.01	4,262.31	4,560.79	4,901.00	9,649.67	5,175.00	5,330.00	5,490.00	5,655.00	5,825.00	0.03	
01-A-06 Ins. (Dental, Life, AD&D, OTARMA)	59,806.66	93,320.78	104,608.39	99,232.00	96,452.50	76,264.49	73,577.09	110,200.00	113,506.00	116,911.00	120,418.00	124,031.00	0.03	
01-A-06A Insurance (Health)														
01-A-10 Legal Counsel (Annual/Other)	16,551.00	35,202.64	12,118.70	17,799.45	50,190.26	18,630.00	23,334.19	25,750.00	26,523.00	27,319.00	28,139.00	28,983.00	0.03	
01-A-11 Memorial Day Expenses	300.00	0.00	600.00	0.00	600.00	600.00	600.00	600.00	600.00	600.00	600.00	600.00		
01-A-12 Employer's Retirement System	23,653.56	48,289.59	47,194.79	45,877.11	39,801.81	33,373.12	40,024.84	40,625.00	41,234.00	41,853.00	42,481.00	43,118.00	0.015	
01-A-13 Assessments and Contributions	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.03	
01-A-15 Workmen's Compensation	87,193.24	90,049.65	99,161.72	107,801.41	91,608.61	14,635.97	18,826.85	19,355.59	19,936.00	20,534.00	21,150.00	21,785.00	0.03	Eff 2011 (1/4 total exp.)
01-A-16 General Health District	53,564.94	54,910.99	57,120.45	59,021.52	59,168.24	59,685.36	65,396.33	67,358.00	69,379.00	71,460.00	73,604.00	75,812.00	0.03	
01-A-17 Auditors and Treasurers Fees	12,538.73	3,859.69	4,034.87	4,770.08	5,292.62	5,273.33	4,476.81	5,595.00	5,763.00	5,936.00	6,114.00	6,297.00	0.03	
01-A-18 Advertising Delinquent Lands	21.14	15.73	10.10	9.49	11.66	13.33	5.81	5.03	10.00	10.00	10.00	10.00		
01-A-19 States Examiners Charges	0.00	1,296.39	9,524.89	2,955.26	9,346.58	0.00	11,676.50	3,800.00	10,000.00	3,000.00	10,000.00	3,000.00		
01-A-21 Election Expenses	3,052.94	3,541.62	20,042.87	0.00	867.91	6,090.76	3,674.43	1,635.73	7,000.00	0.00	0.00	0.00		
01-A-25 Contingency Account	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.03	
01-A-26 Other Expenses	93,824.51	163,851.15	234,522.60	201,591.19	116,318.19	77,339.11	109,567.17	135,000.00	139,050.00	143,222.00	147,519.00	151,945.00	0.03	
01-A-26A Training														
01-A-26B Accredited Tuition														
01-A-27 Transfers					8,113.43									
01-B-01 Salaries (Building)	0.00	20,864.13	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.04	
01-B-02 Improvement of Sites (Building)	2,221.55	1,937.32	4,853.33	1,235.67	1,207.00	6,466.67	1,528.08	10,000.00	60,000.00	10,000.00	10,000.00	10,300.00	0.03	
01-B-04 Utilities (Building)	12,376.67	13,958.26	15,803.48	11,841.19	11,602.82	11,353.37	9,224.23	11,500.00	11,845.00	12,200.00	12,566.00	12,943.00	0.03	
01-B-05 Maint. Supplies and Materials	5,518.94	2,803.28	3,725.58	5,970.72	4,714.91	3,369.42	2,750.06	3,500.00	4,500.00	4,635.00	4,774.00	4,917.00	0.03	
01-B-06 Equip. Purch. and Replace	293.68	569.96	320.97	59,549.91	1,944.51	59.96	34.26	2,500.00	15,000.00	15,000.00	15,000.00	15,000.00		Eff. 2011. 15K cap on major equip. purch.
01-B-07 Repairs (Building)	8,710.92	1,455.50	3,716.00	1,516.61	5,013.30	4,218.48	637.52	8,750.00	5,305.00	5,464.00	5,628.00	5,797.00	0.03	
01-B-08 Other Expenses (Building)	13,301.43	8,471.27	15,008.93	10,769.28	9,969.70	9,651.53	9,120.42	11,750.00	10,546.00	10,862.00	11,188.00	11,524.00	0.03	
01-E-01 Contracts (street lights)	6,903.03	7,845.54	6,667.97	8,327.35	8,821.26	8,035.88	8,300.14	8,549.00	8,805.00	9,069.00	9,341.00	9,621.00	0.03	
01-E-02 Other Expenses (street lights)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.03	
01-F-02 Improvement of Sites (Park)	15,818.42	13,339.32	9,715.00	14,214.00	6,777.50	12,800.00	16,381.20	26,685.00	12,000.00	12,000.00	12,000.00	12,000.00	0	Eff. 2014 - Cap at \$12K
01-F-02A Playground Equipment (Park)			60,503.27	23,384.96	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
01-F-03 Land Purchases (Park/Public)	0.00	0.00	0.00	0.00	9,000.00	18,000.00	18,000.00	18,000.00	18,000.00	18,000.00	18,000.00	18,000.00		
01-F-03A J. Knoop Greenspace			0.00			3,290.27								
01-F-03B Greenspace			0.00			50.08	84.96	146.80						
01-F-05 Tools and Equipment (Park)	0.00	251.00	59.97	518.20	0.00	29.50	0.00	0.00	0.00	0.00	0.00	0.00	0.03	
01-F-06 Supplies (Park)	772.51	918.89	255.88	3,381.33	370.47	411.28	3,172.05	5,258.00	515.00	530.00	546.00	562.00	0.03	
01-F-08 Other Expenses (Park)	5,371.73	10,746.89	7,042.40	13,285.98	5,295.12	4,238.79	4,277.95	5,000.00	5,150.00	5,305.00	5,464.00	5,628.00	0.03	
01-J-01 Salaries and Fees (Zoning)	36,408.00	28,199.37	65,224.95	65,279.32	66,501.23	36,546.90	17,371.86	18,000.00	18,540.00	19,096.00	19,669.00	20,259.00	0.03	
01-J-02 Supplies (Zoning)	997.72	151.87	193.49	24.27	155.00	17.97	306.22	500.00	515.00	530.00	546.00	562.00	0.03	
01-J-03 Other Expenses (Zoning)	28,625.35	34,837.01	15,721.59	10,531.91	5,045.63	1,909.92	9,403.31	37,000.00	10,300.00	10,609.00	10,927.00	11,255.00	0.03	
Hike Bike Path								100,000.00						
Skyvalley/Lewis-WhiteOak/Ferguson??								50,000.00	10,000.00	10,000.00	10,000.00	10,000.00		
01-N-01 Advances - Out	0.00	100,000.00	224,438.00	5,413.64	23,804.12								0	
TOTAL EXPENSES:	576,212.89	860,540.85	1,145,793.78	897,896.94	858,678.37	552,676.22	631,888.55	940,772.15	827,285.00	789,934.00	814,054.00	824,956.00		
OUTSTANDING PO Payment:						6.77								
Total Revenue/Income:	2,131,675.45	2,566,305.48	2,520,584.78	2,236,135.47	2,109,357.83	2,075,309.25	2,321,072.20	2,327,357.65	2,014,717.50	1,811,562.50	1,611,412.50	1,377,358.50		
Total Expenses:	576,212.89	860,540.85	1,145,793.78	897,896.94	858,678.37	552,682.99	631,888.55	940,772.15	827,285.00	789,934.00	814,054.00	824,956.00		
Balance:	1,555,462.56	1,705,764.63	1,374,791.00	1,338,238.53	1,250,679.46	1,522,626.26	1,689,183.65	1,386,585.50	1,187,432.50	1,021,628.50	797,358.50	552,402.50		

Note: Prior to 2010, Asst. Adm. salary came out of line item 01-A-26

- New furnace, water heater, sirens
- 7 new computers
- New line items for 2013
- Hike Bike Trail Expansion + Funds for Community Dev. Projects
- Replace PT Code Violations Officer and PT Accounting Clerk with FT Asst. Adm.
- paid in full
- waste levy expenses
- Adm. Bldg. parking lot resurfacing
- 1-A-26 includes SpiceNet contract
- Locust Lake area land acquisition - X number of #18K
- Includes \$26K for new vehicle
- \$50K adm interior remodel?

FUND 9

Pierce Township Police Department
2013-2017 Projected Revenues and Expenses

	2006	2007	2008	2009	2010	2011	2012	November 2013	2014	2015	2016	2017	% Ann. Grwth.
	Actual	Estimated	Estimated	Estimated	Estimated	Estimated							
Revenue/Income													
Gross Carry Forward Balance:	\$707,600.09	\$622,952.38	\$296,010.10	\$809,839.08	\$1,329,109.71	\$2,158,495.23	\$2,585,771.47	\$3,073,178.83	\$3,535,992.48	\$3,373,453.24	\$3,023,806.52	\$2,252,745.38	
Fund 9: Total Revenues:	\$1,345,573.40	\$1,305,111.04	\$2,226,198.95	\$2,187,754.09	\$2,497,544.64	\$2,361,106.91	\$2,262,286.24	\$2,375,000.00	\$1,978,124.76	\$1,947,311.28	\$1,698,906.36	\$1,668,627.36	0.00
Total Revenue/Income:	\$2,053,173.49	\$1,928,063.42	\$2,522,209.05	\$2,997,593.17	\$3,826,654.35	\$4,519,602.14	\$4,848,057.71	\$5,448,178.83	\$5,514,117.24	\$5,320,764.52	\$4,722,712.88	\$3,921,372.74	
Expenditures													
09-A-01 Gross Salaries:	\$832,356.50	\$861,808.54	\$949,890.00	\$882,635.99	\$901,269.78	\$1,121,039.95	\$1,050,543.86	\$1,122,100.00	\$1,250,000.00	\$1,275,000.00	\$1,300,500.00	\$1,326,510.00	0.02
<i>Overtime:</i>	\$30,300.00								\$0.00	\$0.00	\$0.00	\$0.00	0.05
09-A-02 OPERS:	\$143,724.87	\$155,917.91	\$179,637.00	\$179,219.74	\$189,801.36	\$196,606.09	\$192,000.11	\$180,000.00	\$226,250.00	\$230,775.00	\$235,390.50	\$240,098.31	18.1% of total salary
09-A-03 Workers Compensation:						\$14,635.98	\$18,826.85	\$19,355.58	\$19,936.00	\$20,534.00	\$21,150.00	\$21,785.00	0.03
09-A-06 New Buildings & Add's:	\$0.00	\$0.00		\$4,400.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
09-A-07 Tools and Equip.:	\$2,533.51	\$112,965.31	\$20,490.00	\$83,891.78	\$55,268.53	\$13,216.90	\$14,168.96	\$13,000.00	\$15,000.00	\$15,600.00	\$16,224.00	\$16,873.00	0.04
<i>New Vehicles:</i>						\$35,000.00		\$19,000.00	\$25,000.00	\$25,000.00	\$35,000.00	\$40,000.00	
<i>Mobile Data Computers:</i>										\$90,000.00			
<i>Replacement Radios:</i>								\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00	Replace 2 radios each year
09-A-08 Supplies:	\$22,929.61	\$20,126.50	\$27,746.00	\$34,538.07	\$22,456.24	\$29,123.36	\$20,107.68	\$25,000.00	\$26,000.00	\$27,040.00	\$28,122.00	\$29,247.00	0.04
09-A-08A Gas, Oil & Parts:	\$46,286.32	\$59,507.08	\$68,518.00	\$45,658.78	\$43,214.55	\$59,309.29	\$48,543.09	\$49,500.00	\$53,460.00	\$57,737.00	\$62,356.00	\$67,344.00	0.08
09-A-08B Apparel, Guns, Ammo:	\$12,242.59	\$15,486.18	\$6,543.00	\$15,309.79	\$6,991.10	\$17,803.55	\$6,563.54	\$5,500.00	\$5,693.00	\$5,892.00	\$6,098.00	\$6,311.00	0.04
<i>New Body Armor:</i>								\$0.00	\$2,000.00	\$1,000.00	\$11,000.00	\$10,000.00	
09-A-08C Vehicle Parts and Supplies:							\$17,120.47	\$13,000.00	\$17,000.00	\$17,340.00	\$17,687.00	\$18,041.00	0.02
09-A-09 Repairs (outside service):	\$4,873.70	\$3,781.21	\$8,615.00	\$4,307.24	\$13,873.67	\$9,168.53	\$2,162.68	\$2,228.00	\$5,000.00	\$5,150.00	\$5,305.00	\$5,464.00	0.03
09-A-11 Utilities:							\$531.85	\$7,500.00	\$7,725.00	\$7,957.00	\$8,196.00	\$8,442.00	0.03
09-A-12 Ins. (Dent., OTARMA, etc):	\$188,773.17	\$205,980.09	\$226,079.00	\$215,957.14	\$187,773.74	\$180,066.66	\$17,707.19	\$35,000.00	\$36,400.00	\$37,856.00	\$39,370.00	\$40,945.00	0.04
09-A-12A Health Insurance:							\$161,734.28	\$160,000.00	\$177,600.00	\$197,136.00	\$218,821.00	\$242,891.00	0.11
09-A-13 Training / Prof. Services:	\$3,781.00	\$18,918.67	\$18,150.00	\$13,542.14	\$30,396.53	\$29,551.00	\$8,418.67	\$6,000.00	\$8,000.00	\$8,280.00	\$8,570.00	\$8,870.00	0.04
09-A-13A Accredited Tuition:							\$8,062.00	\$19,000.00	\$18,000.00	\$18,720.00	\$19,469.00	\$20,248.00	0.04
09-A-14 Other Expenses:	\$76,820.14	\$113,369.57	\$147,369.00	\$180,171.65	\$146,890.77	\$169,150.39	\$148,381.78	\$160,000.00	\$165,600.00	\$171,396.00	\$177,395.00	\$183,604.00	0.04
<i>Utilities:</i>	\$16,402.48	\$17,507.37	\$10,583.00	\$8,851.14	\$8,454.23	\$8,039.13	\$5,309.29						
09-A-14B Dispatch Fees:	\$49,197.22	\$46,684.89	\$48,748.95		\$61,768.62	\$51,119.84	\$51,263.18	\$59,002.77	\$65,000.00	\$67,275.00	\$69,630.00	\$72,067.00	0.04
09-A-14C Salary: Law Director:						\$0.00	\$3,433.40	\$9,000.00	\$9,000.00	\$9,270.00	\$9,548.00	\$9,834.00	0.03
<i>2016 Officer (new):</i>			\$1.02								172,136.00	185,907.00	
Capital Building Improvements:													
Total Fund 9 Expenses:	\$1,430,221.11	\$1,632,053.32	\$1,712,369.97	\$1,668,483.46	\$1,668,159.12	\$1,933,830.67	\$1,774,878.88	\$1,912,186.35	\$2,140,664.00	\$2,296,958.00	\$2,469,967.50	\$2,562,481.31	
Total Revenue/Income:	\$2,053,173.49	\$1,928,063.42	\$2,522,209.05	\$2,997,593.17	\$3,826,654.35	\$4,519,602.14	\$4,848,057.71	\$5,448,178.83	\$5,514,117.24	\$5,320,764.52	\$4,722,712.88	\$3,921,372.74	
Total Expenses:	\$1,430,221.11	\$1,632,053.32	\$1,712,369.97	\$1,668,483.46	\$1,668,159.12	\$1,933,830.67	\$1,774,878.88	\$1,912,186.35	\$2,140,664.00	\$2,296,958.00	\$2,469,967.50	\$2,562,481.31	
Balance:	\$622,952.38	\$296,010.10	\$809,839.08	\$1,329,109.71	\$2,158,495.23	\$2,585,771.47	\$3,073,178.83	\$3,535,992.48	\$3,373,453.24	\$3,023,806.52	\$2,252,745.38	\$1,358,891.43	

May 2007 - 2.9 Mil Levy passed

- formula revised from linear progression of 12.5% to 18.1% of total projected salary
- paid in full
- Ford Fusion purchased July 2013
- Two radios purchased June 2013
- Utility bill previously paid from 9-A-14A
- Includes 2012 OTARMA bill paid in 2013
- Includes percentage of Administrative and Mechanic salaries

FUND 2, 3, 4, 5, 23

Pierce Township Public Works Department
2013-2017 Revenue and Expense Projections

As of Nov. 5th

	2006 Actual	2007 Actual	2008 Actual	2009 Actual	2010 Actual	2011 Actual	2012 Actual	2013 Estimated	2014 Estimated	2015 Estimated	2016 Estimated	2017 Estimated	% Ann. Grwth.
Revenue/Income													
Fund 2: MOTOR VEHICLE LICENSE													
Gross Carry Forward Balance:	16,162.14	17,247.97	27,433.34	49,067.47	53,646.03	73,874.68	56,300.83	72,567.92	70,751.26	46,451.26	52,119.26	27,753.98	
Receipts:	21,405.72	21,740.37	21,634.13	20,839.41	21,150.84	21,178.74	21,498.77	18,183.34	20,000.00	20,000.00	20,000.00	20,000.00	0.0%
Total Revenue:	37,567.86	38,988.34	49,067.47	69,905.88	74,796.87	95,053.42	77,799.60	90,751.26	90,751.26	66,451.26	72,119.26	47,753.98	
Fund 3: GASOLINE													
Gross Carry Forward Balance:	126,714.86	149,006.41	156,203.43	195,932.72	200,439.41	127,830.16	197,135.01	269,805.49	311,776.02	276,776.02	210,186.02	191,958.32	
Receipts:	124,295.20	118,505.30	126,674.48	145,478.74	115,800.27	115,482.56	120,088.57	97,470.53	100,000.00	100,000.00	100,000.00	100,000.00	0.0%
Total Revenue:	251,010.06	267,511.71	282,877.91	341,411.46	316,239.68	243,312.72	317,223.58	367,276.02	411,776.02	376,776.02	310,186.02	291,958.32	
Fund 4: ROAD AND BRIDGE													
Gross Carry Forward Balance:	333,334.04	423,838.19	422,829.55	388,539.98	409,223.04	539,485.05	549,307.29	543,350.45	545,520.23	614,365.31	645,514.46	596,047.21	
Receipts:	616,708.21	624,115.13	632,001.52	654,111.77	736,567.49	704,269.20	632,844.82	652,175.36	610,336.33	596,414.33	541,406.94	540,000.00	
Total Revenue:	950,042.25	1,047,953.32	1,054,831.07	1,042,651.75	1,145,790.53	1,243,754.25	1,182,152.11	1,195,525.81	1,155,856.56	1,210,779.64	1,186,921.40	1,136,047.21	
Fund 5: CEMETERY													
Gross Carry Forward Balance:	63,084.67	86,293.37	138,039.06	125,634.90	101,651.09	94,515.23	82,234.31	84,587.65	46,779.02	39,630.02	31,516.55	22,409.68	
Receipts:	72,245.66	115,678.43	93,050.93	80,332.25	74,719.75	67,185.68	77,036.92	65,000.00	65,000.00	65,000.00	65,000.00	65,000.00	0.0%
Total Revenue:	135,330.33	201,971.80	231,089.99	205,967.15	176,370.84	161,700.91	159,271.23	149,587.65	111,779.02	104,630.02	96,516.55	87,409.68	
Fund 23: TOWNSHIP LICENSE TAX													
Gross Carry Forward Balance:	85,239.87	132,881.33	92,745.84	160,998.78	179,450.54	208,973.42	196,531.75	210,149.62	183,254.67	153,254.67	158,254.67	93,254.67	
Receipts:	102,741.96	99,864.51	96,252.94	95,931.84	97,503.88	97,229.82	96,632.44	85,000.00	85,000.00	85,000.00	85,000.00	85,000.00	0.0%
Total Revenue:	187,981.83	232,745.84	190,998.78	256,930.72	276,954.52	306,203.24	293,164.19	295,149.62	268,254.67	238,254.67	243,254.67	178,254.67	
Expenditures													
Fund 2: MOTOR VEHICLE LICENSE													
Tools and Equipment:								0.00	3,500.00	3,500.00	3,500.00	3,500.00	
Supplies:	7,447.19	0.00	0.00	0.00	922.19	10,403.73	0.00	0.00	0.00	0.00	0.00	0.00	
Other Expenses:	1,023.12	11,555.00	0.00	16,259.85	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Material:	0.00	0.00	0.00	0.00	0.00	8,293.31	772.14	0.00	800.00	832.00	865.28	899.89	4%
Contracts:						19,886.38	4,459.54	20,000.00	30,000.00	0.00	30,000.00	0.00	
Contracts - Salt:								0.00	10,000.00	10,000.00	10,000.00	10,000.00	
Other Expenses:	0.00	0.00	0.00	0.00	0.00	169.17	0.00	0.00	0.00	0.00	0.00	0.00	4%
Material:	11,849.58	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Contracts:						0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Total Fund 2 Expenses:	20,319.89	11,555.00	0.00	16,259.85	922.19	38,752.59	5,231.68	20,000.00	44,300.00	14,332.00	44,365.28	14,399.89	
Fund 3: GASOLINE TAX													
Tools and Equipment:	21,365.66	38,614.66	40,000.00	27,480.18	21,459.00	5,702.07	7,417.22	0.00	27,000.00	27,000.00	27,000.00	27,000.00	
Supplies:	10,743.43	0.00	0.00	0.00	0.00	992.77	0.00	0.00	500.00	515.00	530.45	546.36	3%
Repairs:	990.10	8,750.00	0.00	0.00	113.50	111.24	0.00	3,500.00	2,500.00	2,575.00	2,652.25	2,731.82	3%
Other:	3,870.81	0.00	0.00	0.00	0.00	100.00	1,650.00	0.00	5,000.00	5,000.00	5,000.00	5,000.00	
Material:	1,797.51	14,896.62	39,545.19	63,491.87	86,535.33	39,271.63	11,009.62	0.00	50,000.00	51,500.00	53,045.00	54,636.35	3%
Contracts:	63,236.14	49,047.00	7,400.00	50,000.00	80,301.69	0.00	27,341.25	52,000.00	20,000.00	50,000.00	0.00	50,000.00	
Contracts - Salt:								0.00	30,000.00	30,000.00	30,000.00	30,000.00	
Total Fund 3 Expenses:	102,003.65	111,308.28	86,945.19	140,972.05	188,409.52	46,177.71	47,418.09	55,500.00	135,000.00	166,590.00	118,227.70	169,914.53	
Fund 4: ROAD AND BRIDGE													
Trustee Salaries:	27,051.75	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3%
PERS:	28,896.38	41,939.09	42,138.85	49,409.74	49,301.29	46,803.37	44,090.31	44,000.00	45,320.00	46,679.60	48,079.99	49,522.39	3%
Workers Compensation:						14,635.98	18,826.85	19,355.58	19,936.25	20,534.33	21,150.36	21,784.88	3%
Tools and Equipment:	5,458.83	2,008.29	22,945.57	7,420.16	18,591.20	10,841.91	8,452.70	13,000.00	10,000.00	10,000.00	10,000.00	10,000.00	
Supplies:	9,261.67	17,640.01	25,378.94	28,580.33	40,775.89	64,879.89	50,012.32	46,000.00	50,000.00	51,500.00	53,045.00	54,636.35	6%
Gas and Diesel:	13,737.95	18,589.60	27,590.16	17,210.82	24,030.01	30,613.00	32,728.51	21,000.00	22,260.00	23,595.60	25,011.34	26,512.02	3%
Repairs:	2,525.52	12,466.40	2,574.65	6,387.11	4,056.84	21,305.16	6,243.95	7,600.00	8,000.00	8,240.00	8,487.20	8,741.82	3%
Utilities:	20,336.99	20,912.60	26,305.03	15,476.45	14,610.22	16,082.87	14,430.34	14,000.00	14,420.00	14,852.60	15,298.18	15,757.12	3%
Insurances:	49,398.39	70,115.84	82,066.97	77,556.03	64,501.83	89,595.55	81,572.53	113,000.00	125,430.00	139,227.30	154,542.30	171,541.96	11%
Other Expenses:	23,559.17	35,411.05	41,277.66	29,790.19	36,199.34	72,227.30	50,635.77	53,000.00	54,000.00	55,620.00	57,288.60	59,007.26	3%
Equipment Repairs:	0.00	0.00	0.00	0.00	0.00	0.00	0.00	500.00	500.00	500.00	500.00	500.00	
Equipment Rental:	8,276.50	1,052.00	380.50	881.44	0.00	3,482.42	7,350.17	3,450.00	5,000.00	5,150.00	5,304.50	5,463.64	3%
Salaries - Law Director:						3,433.40	8,500.00	8,500.00	8,755.00	9,017.65	9,288.18	9,566.82	3%
Salaries:	184,064.83	256,832.03	236,862.35	254,725.65	239,799.11	256,534.36	214,108.92	179,000.00	110,000.00	112,200.00	114,444.00	200,000.00	
Material:	446.80	6,093.69	14,902.11	68,082.57	4,148.68	7,564.27	14,333.30	9,000.00	9,270.00	9,548.10	9,834.54	10,129.58	3%
Contracts:	153,189.28	142,063.17	138,454.50	73,984.84	103,391.07	59,880.88	92,582.59	110,000.00	50,000.00	50,000.00	50,000.00	50,000.00	
Contracts - Salt:								8,600.00	8,600.00	8,600.00	8,600.00	8,600.00	
Other Expenses:			5,413.80	3,723.38	6,900.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3%
Material:			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3%
Total Fund 4 Expenses:	526,204.06	625,123.77	666,291.09	633,428.71	606,305.48	694,446.96	638,801.66	650,005.58	541,491.25	565,265.18	590,874.19	701,763.82	
Fund 5: CEMETERY													
Salaries:	0.00	5,626.99	27,063.26	43,253.41	24,193.11	23,339.88	24,687.75	7,000.00	15,000.00	15,000.00	15,000.00	15,000.00	0%
PERS:	0.00	0.00	2,021.39	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3%
Site Improvements:	2,172.24	1,833.00	18,628.00	4,389.00	2,264.20	926.58	993.23	12,850.25	3,090.00	3,090.00	3,182.70	3,278.18	3%
Tools and Equipment:	0.00	335.00	854.44	0.00	0.00	73.35	382.45	27,758.38	3,000.00	3,000.00	3,000.00	3,000.00	
Supplies:	6,047.72	3,203.64	4,867.89	8,382.39	8,486.15	7,020.53	6,956.47	7,000.00	7,000.00	7,000.00	7,000.00	7,000.00	0%
Repairs:	0.00	25.00	106.00	424.00	676.66	594.81	1,286.20	1,800.00	1,854.00	1,909.62	1,966.91	2,025.92	3%
Contracts:	0.00	0.00	0.00	0.00	0.00	24,950.00	27,250.00	26,500.00	27,295.00				

FUND 8

Pierce Township Waste Fund

2013-2017 Revenue and Expense Projections

		2008	2009	2010	2011	Manual	Manual/Auto Trans.	Auto/Waste	Auto/Waste	Auto/Waste	Auto/Waste	Notes
	Revenue/Income	Actual	Actual	Actual	Actual	1	and Recyle	and Recyle	and Recyle	and Recyle	and Recyle	
						2012	2	3	4	5	6	
						Actual	Estimated	Estimated	Estimated	Estimated	Estimated	
	Gross Carry Forward Balance:	519,126.11	683,559.44	807,264.55	1,063,928.89	1,085,318.14	1,207,591.88	1,251,536.30	1,104,086.65	850,186.40	538,576.95	
Fund 08:	Total Revenues:	830,030.88	816,123.60	951,123.60	910,486.59	853,519.61	830,000.00	769,483.00	671,600.00	635,698.00	635,698.00	0.00
	Total Revenue/Income:	1,349,156.99	1,499,683.04	1,758,388.15	1,974,415.48	1,938,837.75	2,037,591.88	2,021,019.30	1,775,686.65	1,485,884.40	1,174,274.95	
	Expenditures											
08-A-01	Salaries:	27,331.59	43,333.23	48,447.85	48,311.67	51,432.69	70,000.00	150,000.00	150,000.00	150,000.00	75,000.00	
08-A-02	Employer's Retirement System:	1,688.13	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
08-A-03	Workers Compensation:				14,635.97	18,826.84	19,355.58	19,936.25	20,534.33	21,150.36	21,784.88	0.03
08-A-05	Tools and Equipment:	814.49	0.00	0.00	103,320.94	40.26	37,700.00	35,000.00	25,000.00	25,000.00	25,000.00	
08-A-06	Supplies:	672.08	1,204.36	1,441.70	1,201.46	959.43	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	
08-A-07	Repairs:	0.00	0.00	0.00	190.15	0.00	0.00	2,500.00	2,500.00	2,500.00	25,000.00	
08-A-08	Contracts:	594,854.20	609,626.32	601,300.23	662,458.28	627,562.89	600,000.00	634,496.40	652,165.92	673,048.08	695,001.12	
08-A-09	Other Expenses:	40,237.06	38,254.58	43,269.48	58,978.87	28,990.36	45,000.00	60,000.00	60,000.00	60,000.00	60,000.00	
08-A-09C	Other Expenses-Legal:					3,433.40	9,000.00	10,000.00	10,300.00	10,609.00	10,927.27	0.03
	TOTAL EXPENSES:	665,597.55	692,418.49	694,459.26	889,097.34	731,245.87	786,055.58	916,932.65	925,500.25	947,307.44	917,713.27	
	Total Revenue/Income:	1,349,156.99	1,499,683.04	1,758,388.15	1,974,415.48	1,938,837.75	2,037,591.88	2,021,019.30	1,775,686.65	1,485,884.40	1,174,274.95	
	Total Expenses:	665,597.55	692,418.49	694,459.26	889,097.34	731,245.87	786,055.58	916,932.65	925,500.25	947,307.44	917,713.27	
	Balance:	683,559.44	807,264.55	1,063,928.89	1,085,318.14	1,207,591.88	1,251,536.30	1,104,086.65	850,186.40	538,576.95	256,561.69	

November

Note: Rumpke 5-year contract: 2012 to 2017

Note: % of total expenses - Rumpke contract: 89.37% 88.04% 86.59% 74.51% 85.82% 76.33% 69.20% 70.47% 71.05% 75.73%

Note: 5-year 2.4 Mill Replacement Levy passed Nov. 2007 (effect. 2008)

Note: 5-year 2.3 Mill Replacement Levy passed Nov. 2012 (effect. 2013)

Note: 2011 Dump truck

Not on target to reach \$150K. Work with Karen and Claudia

Increased from \$769K to \$830K after review with Karen

Shift \$80K in salary from R&B to Waste FY 2014-2016

2012 Garbage Collection
1/2 year Manual: 506
1/2 year Auto: 572
1078
Divided by 2
539

Increased from \$539K to \$600K (Auto collection started before mid-year)

FUND 10
Pierce Fire & EMS Department
2011-2016 Projected Budget (40% Reduction) Revised Salary Adjustments

As of
November

	2011	2012	2013	2014	2015	2016	Projected % inc.
REVENUES	Actual	Actual	Estimated	Estimated	Estimated	Estimated	
Carry Forward	599,258.74	850,932.16	965,749.58	999,650.62	729,435.36	394,199.09	
*****Property Tax + Other Fees	2,160,809.60	2,133,245.09	2,149,193.56	1,903,631.20	1,899,985.28	1,721,555.83	0%
Total + Carry Forward	2,760,068.34	2,984,177.25	3,114,943.14	2,903,281.82	2,629,420.64	2,115,754.92	
EXPENSES							
10-A-01 Salaries - Full-time	1,200,697.50	1,255,075.03	782,500.00	794,237.50	806,151.06	818,243.33	FY 13 - 2% (4% for FF/Medics), FY14-FY16 1.5%
10-A-01A Salaries - Administration		28,906.97	30,000.00	30,450.00	30,906.75	31,370.35	FY 13 - 2%, FY14-FY16 1.5%
10-A-01B Salaries - Mechanics			31,000.00	31,465.00	31,936.98	32,416.03	FY 13 - 2%, FY14-FY16 1.5%
10-A-01C Salaries - Part-time			506,400.00	513,996.00	521,705.94	529,531.53	FY 2014-2015 1.5%
10-A-02 OPFPF/FICA	213,180.03	245,413.22	65,000.00	71,500.00	78,650.00	86,515.00	FY 13-16 10%
10-A-03 Workers Compensation	14,635.98	18,826.85	19,355.58	19,936.25	20,534.33	21,150.36	(2012 = 28%↑) (3%↑ FY13) (FY14↑?)
10-A-06 New Building and Equip.	49,766.37		0.00				
10-A-06A Equipment		25,873.00	25,000.00	25,000.00	25,000.00	25,000.00	PPE/Radio Replacement
10-A-06B Vehicles		49,766.37					Line used only in 2012. Now using 10-8-08
10-A-06C Facilities			0.00				
10-A-07 Utilities	17,130.30	22,875.79	24,000.00	24,720.00	25,461.60	26,225.45	3.00%
10-A-08 Tools & Equipment	10,070.22	5,902.47	100,000.00	100,000.00	100,000.00	100,000.00	Vehicle Payments - Sutphen + new truck
10-A-09 Supplies	59,822.44	24,381.95	23,000.00	24,500.00	25,480.00	26,499.20	4.00%
10-A-9A Wearing Apparel	9,737.65	9,829.75	12,000.00	12,000.00	12,480.00	12,979.20	4.00%
10-A-09B Fuel		15,369.43	36,000.00	37,080.00	38,192.40	39,338.17	3.00%
10-A-09C Vehicle Parts and Supplies		15,078.59	15,530.95	15,996.88	16,476.78	16,971.09	3.00%
10-A-10 Repairs	4,313.66	5,678.83	5,905.98	6,142.22	6,387.91	6,643.43	4.00%
10-A10A Equipment Repairs	0.00	817.56	850.26	884.27	919.64	956.43	4.00%
10-A-11 Contracts	10,000.00	10,000.00	5,000.00	5,000.00	5,000.00	5,000.00	Fixed amount (Starting 2013 - 1/2 NR contract)
10-A-14 Insurance (OTARMA, Dental, Life)	152,454.97	13,650.25	37,500.00	38,625.00	39,783.75	40,977.26	3.00%
10-A-14A Insurance - Health (Major Medical Only)		122,940.81	147,600.00	163,836.00	181,857.96	201,862.34	11.00%
10-A-15 Other Expenses	156,953.64	123,645.79	225,000.00	234,000.00	243,360.00	253,094.40	4.00%
10-A-15A Training	6,980.20	4,060.00	3,560.00	4,000.00	4,160.00	4,326.40	4.00%
10-A-15B Comm. Center Charges	3,335.06	13,975.61	7,189.75	7,477.34	7,776.43	8,087.49	4.00%
10-A-15C Law Director		3,433.40	10,000.00	10,000.00	10,000.00	10,000.00	
10-A-15D Accredited Tuition		2,926.00	2,900.00	3,000.00	3,000.00	3,000.00	
Total Expenditures	1,909,078.02	2,018,427.67	2,115,292.52	2,173,846.46	2,235,221.54	2,300,187.46	
Total Income	2,760,068.34	2,984,177.25	3,114,943.14	2,903,281.82	2,629,420.64	2,115,754.92	
Balance	850,990.32	965,749.58	999,650.62	729,435.36	394,199.09	(184,432.53)	

FUND 28

	2011	2012	2013	2014	2015	2016	Projected % inc.
REVENUES	Actual	Estimated	Estimated	Estimated	Estimated	Estimated	
Carry Forward	247,752.61	257,850.93	369,014.96	476,665.21	345,887.87	304,419.44	
EMS Billing	236,623.39	267,909.98	250,500.00	260,000.00	262,600.00	265,226.00	1.00%
Total + Carry Forward	484,376.00	525,760.91	619,514.96	736,665.21	608,487.87	569,645.44	
EXPENSES							
28-A-01 Salaries	153,200.70	98,252.33	73,560.00	225,000.00	229,500.00	234,090.00	2% - 2014-2016
28-A-05 Tools & Equipment	376.52	1,790.30	20,000.00	36,000.00	2,200.00	2,288.00	4.00%
28-A-06 Supplies	35,152.99	35,231.61	28,000.00	35,000.00	36,400.00	37,856.00	4.00%
28-A-07 Repairs	11,346.02	9,786.31	1,600.00	10,500.00	10,920.00	11,356.80	4.00%
28-A-09 Other Expenses	25,948.84	10,242.51	7,000.00	10,300.00	10,712.00	11,140.48	4.00%
1/2 NR Contract			5,000.00	5,000.00	5,000.00	5,000.00	(1/2 NR Contract. Starting 2013)
28-A-09A Comm Center Charges		0.00	7,189.75	7,477.34	7,776.43	8,087.49	4.00%
28-A-10 Training	500.00	1,442.89	500.00	1,500.00	1,560.00	1,622.40	4.00%
Total Expenditures	226,525.07	156,745.95	142,849.75	390,777.34	304,068.43	311,441.17	
Total Income	484,376.00	525,760.91	619,514.96	736,665.21	608,487.87	569,645.44	
Balance	257,850.93	369,014.96	476,665.21	345,887.87	304,419.44	258,204.27	
Total Fund 10 and 28 Balance:	1,108,841.25	1,334,764.54	1,476,315.83	1,075,323.23	698,618.53	73,771.73	

paid in full

Fuel cost appears higher due to a reallocation of fuel expenses between Fire and Road and Bridge Funds (Road and Bridge Fund will be less than projected as a result)

	2013	2014	2015	2016	
Capital Improvements					
2002 Precision Pumper:					
2008 Stuphen Pumper:	49,766.37	49,766.37	49,766.37	49,766.37	49,766.37
2008 Ford Pumper (Field Unit):					
Replace 1991 E-One Pumper:			50,000.00	50,000.00	50,000.00
2007 Durango (Asst. Chief):					
2007 Durango (Staff):					
Replace 2001 Expedition (Staff) - Surplused:			0.00	30,000.00	
Re-chassis 2001 Squad:				94,000.00	
2010 Expedition (Captains):					
2010 Expedition (Chief):					
Replace 5 sets of Gear, 5 SCBA Bottles & 2 Radios:		20,000.00	25,000.00	25,000.00	25,000.00
Two Mobile radios:				7,400.00	
2004 Horton (Life Squad):					
2006 Horton (Life Squad):					
InterAct MDC Software		6,760.00		5,000.00	
Replace Township Fuel System					

(Opted to remove instead of replace)
(Using voyager fuels instead)

Notes: Fire Dept. hired 1 new Full-time FireFighter/Paramedic in January 2013 and 2 new Full-time FireFighter/Paramedics in June 2013

All salaries for 3 new Full-time employees are taken from FUND 28 EMS - 28-A-01

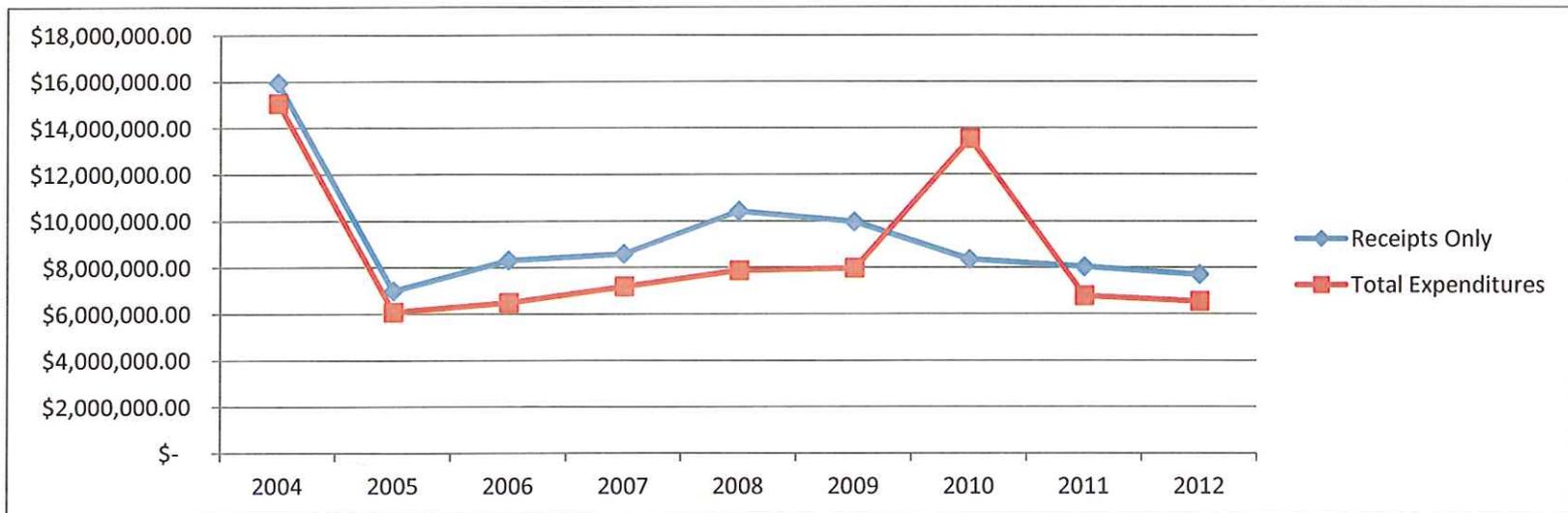
Did not replace in 2013. Move to 2014.

10-A-02 expenses shifted to 10-A-15. Shift back in 2014

**Pierce Township
2004-2012 Budget Review**

All Funds

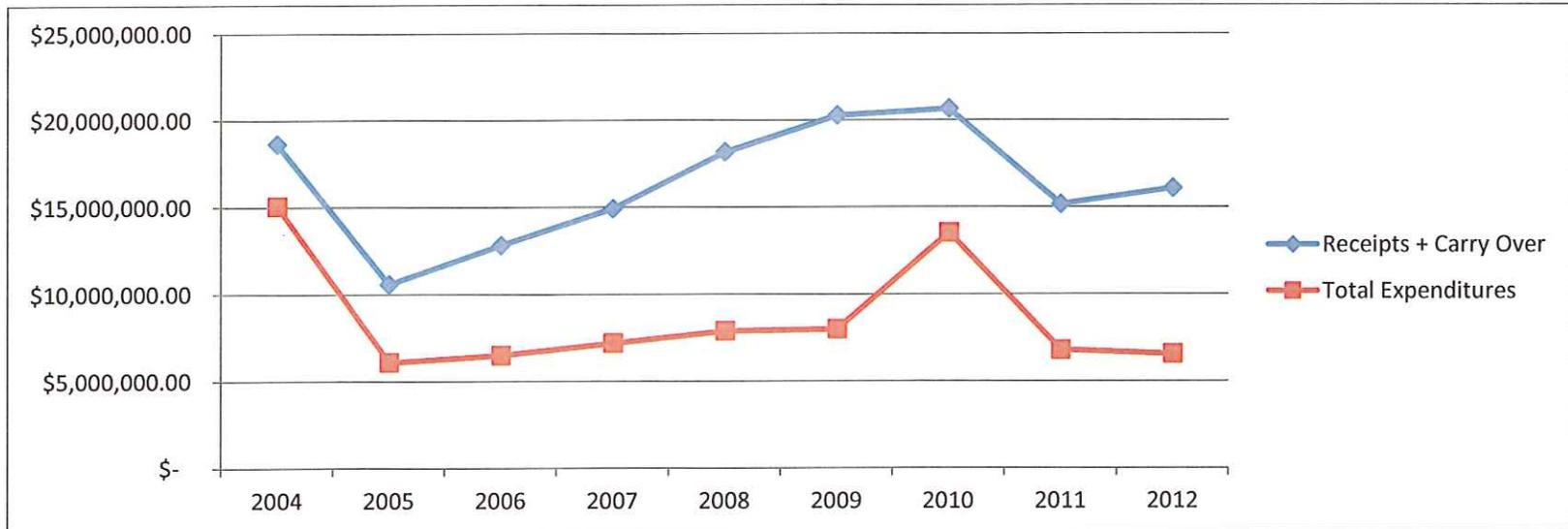
Year	Receipts Only	Total Expenditures		Difference
2004	\$ 15,937,925.30	\$ 15,052,928.18	plus	\$ 884,997.12
2005	\$ 6,983,592.61	\$ 6,064,432.00	plus	\$ 919,160.61
2006	\$ 8,293,138.06	\$ 6,460,799.06	plus	\$ 1,832,339.00
2007	\$ 8,572,914.50	\$ 7,156,536.96	plus	\$ 1,416,377.54
2008	\$ 10,406,633.40	\$ 7,849,259.47	plus	\$ 2,557,373.93
2009	\$ 9,952,319.07	\$ 7,952,612.33	plus	\$ 1,999,706.74
2010	\$ 8,340,573.73	\$ 13,515,051.51	minus	\$ (5,174,477.78) LR TIF Defeasance
2011	\$ 8,022,540.79	\$ 6,761,739.83	plus	\$ 1,260,800.96
2012	\$ 7,684,293.40	\$ 6,521,436.73	plus	\$ 1,162,856.67



All Funds

Year	Receipts + Carry Over	Total Expenditures		Difference
2004	\$ 18,619,317.66	\$ 15,052,928.18	plus	\$ 3,566,389.48
2005	\$ 10,549,982.09	\$ 6,064,432.00	plus	\$ 4,485,550.09
2006	\$ 12,778,688.15	\$ 6,460,799.06	plus	\$ 6,317,889.09
2007	\$ 14,890,803.59	\$ 7,156,536.96	plus	\$ 7,734,266.63
2008	\$ 18,140,900.03	\$ 7,849,259.47	plus	\$ 10,291,640.56
2009	\$ 20,243,959.63	\$ 7,952,612.33	plus	\$ 12,291,347.30
2010	\$ 20,631,921.03	\$ 13,515,051.51	plus	\$ 7,116,869.52
2011	\$ 15,139,410.31	\$ 6,761,739.83	plus	\$ 8,377,670.48
2012	\$ 16,061,963.88	\$ 6,521,436.73	plus	\$ 9,540,527.15

LR TIF Defeasance



All Funds

Year	Year End Balance
2004	\$ 3,566,389.48
2005	\$ 4,485,550.09
2006	\$ 6,317,889.09
2007	\$ 7,734,266.63
2008	\$ 10,291,640.56
2009	\$ 12,291,347.30
2010*	\$ 7,116,869.52
2011	\$ 8,377,670.48
2012	\$ 9,540,527.15

*LR TIF Defeseance

